

Council Controlled Organisations  
Christchurch City Holdings Ltd  
[www.cchl.co.nz](http://www.cchl.co.nz)

Christchurch City Holdings Ltd (CCHL) is the wholly owned investment arm of Council, holding shares in various trading companies and monitoring other trading companies and their subsidiaries on the Council's behalf.

#### Subsidiary companies

- Orion New Zealand Ltd
- Lyttelton Port Company Ltd
- Christchurch International Airport Ltd
- City Care Ltd
- Enable Services Ltd
- EcoCentral Ltd
- Red Bus Ltd
- Development Christchurch Ltd

#### Nature and scope of activities

CCHL's key purpose is to invest in and promote the establishment of key infrastructure, for the City. CCHL is working closely with the Council to implement its capital release programme as outlined in its Long Term Plan.

CCHL's mission is to support the future growth of Christchurch by investing in key infrastructure assets that are commercially viable and environmentally and socially sustainable.

CCHL's strategic approach is to identify those of Christchurch's infrastructural needs that are not filled by the private sector or existing Council operations, and take a role in helping to meet them through joint ventures, public-private partnerships, establishing new entities or acting as a catalyst for private sector providers.

CCHL also encourages and, if necessary facilitates, appropriate investment by its trading companies when significant upgrades are required to existing infrastructural assets.



#### Policies and objectives relating to ownership and control

This company was established to group the Council's interests in its trading activities under one umbrella, and to provide an interface between the Council and the commercial activities of its CCTOs.

#### Key performance targets

CCHL annually agrees its key financial and non-financial performance indicators with its shareholder the Council. These indicators are outlined in CCHL's Statement of Intent, (SOI). CCHL monitors the performance of its subsidiaries throughout the year against the performance targets that have been agreed.

The Council is currently reviewing CCHL's Draft SOI. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations  
Orion New Zealand Ltd  
[www.oriongroup.co.nz](http://www.oriongroup.co.nz)



Orion is an energy network management company in which Council has an 89.3 per cent shareholding through CCHL.

#### Subsidiary companies

##### Subsidiary companies

- Connetics Ltd – Orion owns 100 per cent of the electrical contracting business Connetics Ltd. Connetics is a contracting service provider to utility network operators, local authorities, developers and commercial/industrial customers.

#### Nature and scope of activities

Orion owns and operates one of the largest electricity distribution networks in New Zealand. The network covers 8,000 square kilometres in central Canterbury between the Waimakariri and Rakaia rivers and from the Canterbury coast to Arthur's Pass.

Orion's network delivers electricity to around 198,000 homes and businesses. This number is now ahead of pre-earthquake levels.

#### Policies and objectives relating to ownership and control

Orion is considered a regional strategic asset, operating in a commercial manner and in a way that benefits the region as a whole.

Through the Statement of Intent, (SOI) the Council establishes broad parameters reflecting the public nature of Orion without inhibiting proper commercial management. To continue to do this the Council has a policy of maintaining a controlling interest in this company.

#### Key performance targets

Orion annually agrees its key financial and non-financial performance indicators with its shareholder CCHL. These indicators are outlined in Orion's SOI.

The Council is currently reviewing Orion's Draft SOI in order to provide feedback to CCHL on the proposed targets. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations  
**Lyttelton Port Company Ltd**  
[www.lpc.co.nz](http://www.lpc.co.nz)



Lyttelton Port Company Ltd (LPC) was established under the Port Companies Act 1988 operating the Port of Lyttelton. Council has a 100 per cent shareholding through CCHL.

LPC is the South Island's largest Port and Container Terminal, managing 80 per cent of the area's container trade imports and more than half its exports.

#### Nature and scope of activities

LPC is involved in providing land, facilities, plant and labour for the receiving, delivery, stockpiling, stacking and shipping of a wide range of products; the ownership of land and facilities necessary to maintain LPC's commercial assets; and the provision of facilities associated with the repair and servicing of vessels.

#### Policies and objectives relating to ownership and control

LPC is considered a regional strategic asset and as such the Council's policy is for it to be operated in a commercial manner, but also in a way that benefits the region as a whole.

Through the Statement of Intent, (SOI), the Council establishes broad parameters reflecting the public nature of this company without inhibiting proper commercial management.

#### Key performance targets

LPC annually agrees its key financial and non-financial performance indicators with its shareholder and these targets are reflected in its SOI.

The Council is currently reviewing LPC's Draft SOI in order to provide feedback to CCHL on the proposed targets. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations  
**Christchurch International Airport Ltd**  
[www.christchurch-airport.co.nz](http://www.christchurch-airport.co.nz)



Christchurch International Airport Ltd (CIAL) operates the Christchurch International airport for the benefit of commercial and non-commercial aviation users, and in accordance with its aerodrome licence which defines standards and conditions laid down by the Ministry of Transport.

The company is jointly owned by CCHL (75 per cent) and the Crown (25 per cent). The provision of airport facilities and services to airline and airport users is the predominate business of CIAL.

### Nature and scope of activities

In addition to its primary business of serving the aviation industry and its customers, the company actively markets Christchurch, Canterbury and the South Island as a major destination for overseas visitors.

The company arranges for the design, provision and maintenance of runways, taxiways, turnouts and aprons in co-operation with the Airways Corporation of New Zealand and other airport users. It also seeks to earn revenue by providing services and facilities meeting the needs of air travellers.

CIAL is actively developing airport land for retail, commercial and freight logistics' businesses.

CIAL is considered a regional strategic asset, and as such the Council wants it to be operated in a commercial manner, but also in a way that benefits the region as a whole. To continue to do this the Council has a policy of maintaining a controlling interest in this company.

Through the Statement of Intent, (SOI), the Council establishes broad parameters reflecting the public nature of this company without inhibiting proper commercial management.

### Key performance targets

CIAL annually agrees its key financial and non-financial performance indicators with its shareholders CCHL and the Crown. These indicators are outlined in CIAL's SOI. The Council is currently reviewing CIAL's Draft SOI in order to provide feedback to CCHL on the proposed targets. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

### Policies and objectives relating to ownership and control

Council Controlled Organisations  
**City Care Ltd**  
[www.citycare.co.nz](http://www.citycare.co.nz)

City Care Ltd is a CCTO, 100 per cent owned by Council through CCHL.

### Subsidiary and associate entities

Command Building Services Ltd – a heating, ventilation and air conditioning installation and servicing business, was amalgamated into the operations of City Care Limited in March 2017.

Apex Environmental Ltd – designing, building, installing and commissioning water and wastewater treatment plants for the food and beverage, dairy, textiles, winery and municipal sectors. City Care owns 57.16 per cent of Apex Environment Ltd.

City Care Limited John Fillmore Contracting Limited Joint Venture - an unincorporated joint venture formed to undertake civil construction and landscaping projects. City Care has a 50 per cent interest in the joint venture.

### Nature and scope of activities

CityCare Group is in the business of constructing, maintaining and managing infrastructure and property assets.

CityCare Group has recently announced a new delivery model that re-defines the company's structure, providing a platform that positions it better for future growth in key market sectors:

- Citycare Water – construction and maintenance for water, wastewater and stormwater networks, with a focus on smarter management and optimisation of water sector infrastructure assets.
- Citycare Property – encompassing end-to-end construction and maintenance of public and private building and greenspace facilities.
- Citycare Civil – focusing on national construction and maintenance opportunities in roading, landscapes and subdivisions.

During 2017 CityCare Group won a significant new full facilities contract with Auckland Council.



### Policies and objectives relating to ownership and control

The Council, through CCHL, is the sole shareholder of this company. The company has an important role in the City as a contractor servicing assets of a public nature. Through the negotiation of an annual Statement Of Intent, (SOI) the Council establishes broad parameters for City Care's scope and nature of operations without inhibiting its commercial management.

### Key performance targets

City Care annually agrees its key financial and non-financial performance indicators with its shareholder, CCHL. These indicators are outlined in City Care's SOI.

The Council is currently reviewing City Care's Draft SOI in order to provide feedback to CCHL on the proposed targets. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations

## Enable Services Ltd

[www.enablenetworks.co.nz](http://www.enablenetworks.co.nz)

Enable Services Ltd (ESL) is a CCTO, 100 per cent owned by CCHL and trades as Enable Networks.

Subsidiary companies:  
Enable Networks Limited

### Nature and scope of activities

ESL and its subsidiary Enable Networks Ltd (Enable Group) are building and connecting local homes and businesses to a world-class fibre network as part of the Government ultra-fast broadband (UFB) initiative.

Enable owns the critical fibre infrastructure and provides wholesale fibre broadband services to 38 retail providers.

The ESL UFB network reaches 117,988 potential customers in Christchurch, Rangiora, Kaiapoi, Woodend, Rolleston and Lincoln.

In June 2016 Enable Services Ltd took full ownership of Enable Networks Ltd after buying out the Crown share.

### Policies and objectives relating to ownership and control

ESL is considered a regional asset and as such the Council wants it to be operated in a commercial manner, but also in a way that benefits the region as a whole.

Through the Statement of Intent, (SOI), the Council establishes broad parameters reflecting the public nature of this company without inhibiting proper commercial management. To continue to do this the Council has a policy of maintaining a controlling interest in this company.



### Key performance targets

As a contractor in building and operating the UFB network in the greater Christchurch area and an investor in ENL (which owns that UFB network), Enable's objectives and achievement of performance outcomes cover a thirty year period and for which the following key strategies have been set:

- Build a world class ultra-fast broadband network at whole of life economic cost levels.
- Deliver operational excellence maximising the customer experience.
- Deliver appropriate investment returns by maximising uptake and achieving optimum operating efficiency levels.

ESL annually agrees its key financial and non-financial performance indicators with its shareholder, CCHL. These indicators are outlined in ESL's SOI.

The Council is currently reviewing ESL's Draft SOI in order to provide feedback to CCHL on the proposed targets. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations

EcoCentral Ltd

[www.ecocentral.co.nz](http://www.ecocentral.co.nz)

EcoCentral is a CCTO, 100 per cent owned by CCHL.

EcoCentral oversees the processing of household and commercial refuse and the automated sorting of recycling throughout the Canterbury region.

The company is committed to reducing the amount of waste going to landfill and finding ways to ensure Christchurch is a leader in recycling.

### Nature and scope of Activities

EcoCentral manages:

- EcoSort, a large facility that receives all the 'Yellow Bin' recycling from Christchurch and surrounding areas where it is automatically sorted, baled and sold as reclaimed material. Material is sold as reclaimed material in New Zealand or overseas.
- EcoDrop, three transfer stations that manage the City's recycling and refuse for both domestic and commercial waste. Each station has a recycling centre, household hazardous waste drop off area and a refuse area for general waste, green waste and hardfill.
- EcoShop, on Blenheim Road; the retail outlet for the recycled goods rescued from the EcoDrop transfer stations, thereby diverting material from landfill.



### Policies and objectives relating to ownership and control

The company has an important role in the city as a quality handler and processor of recycled material. Through the negotiation of an annual Statement Of Intent (SOI) the Council, via its 100 per cent ownership of CCHL, establishes broad parameters for this company without inhibiting proper commercial management.

### Key performance targets

EcoCentral annually agrees its key financial and non-financial performance indicators with its shareholder, CCHL. These indicators are outlined in EcoCentral's SOI.

The Council is currently reviewing EcoCentral's Draft SOI in order to provide feedback to CCHL on the proposed targets. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations

## Red Bus Ltd

[www.redbus.co.nz](http://www.redbus.co.nz)

Red Bus is a CCTO, 100 per cent owned by the Council through CCHL. Red Bus operates a large passenger transport business serving Canterbury and the South Island.

It specialises in passenger transport and ancillary services, via urban public passenger transport (predominantly operated under contract to Ecan), and travel and tour operator services.

### Nature and scope of activities

Red Bus provides scheduled urban public passenger transport services in Christchurch. The Company also delivers a broad base of charter and coach services and operates some commercial urban services.

### Policies and objectives relating to ownership and control

The Council, through CCHL, is the sole shareholder of this company. Through the negotiation of an annual Statement Of Intent, (SOI) the Council establishes broad parameters for this company without inhibiting proper commercial management.



### Key performance targets

Red Bus annually agrees its key financial and non-financial performance indicators with its shareholder, CCHL. These indicators are outlined in Red Bus's SOI.

The Council is currently reviewing Red Bus's Draft SOI in order to provide feedback to CCHL on the proposed targets. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations  
Development Christchurch Ltd  
[www.dcl.org.nz](http://www.dcl.org.nz)

Development Christchurch Ltd (DCL) is a CCTO, 100 per cent owned by the Council through CCHL.

#### Nature and scope of activities

DCL was established at the request of Council in 2016 to help progress and contribute to the region through development, investment and regeneration activities, and to source overseas investment funding.

#### Policies and objectives relating to ownership and control

The Council, through CCHL, is the sole shareholder of DCL. Through the negotiation of an annual Statement Of Intent, (SOI) the Council establishes broad parameters for the company's operations without inhibiting proper commercial management.

The logo for Development Christchurch Ltd (DCL) consists of the letters 'DCL' in a bold, dark blue, sans-serif font.

#### Key performance targets

DCL annually agrees its key financial and non-financial performance indicators with the Council. These indicators are outlined in DCL's SOI.

The Council is currently reviewing DCL's Draft SOI in order to provide feedback to CCHL on the proposed targets. The final financial and non-financial Key Performance Indicators for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations

Vbase Ltd

[www.vbase.co.nz](http://www.vbase.co.nz)

Vbase is a 100 per cent owned CCTO subsidiary of the Council operating under direct Council governance and management.

A review of Vbase's future ownership structure and operational requirements is being undertaken to enable it to return to being a viable and sustainable trading entity.

### Nature and scope of activities

While the earthquakes have led to the demolition and or closure of all Vbase owned venues except Horncastle Arena, the company has secured various management agreements to operate alternative/temporary sporting, event space and convention venues.

The current list of Vbase venues are:

- Horncastle Arena (owned and managed);
- AMI Stadium Addington (managed);
- Wigram Air Force Museum (managed); and
- Hagley Cricket Oval Pavilion (managed).

The repair of the Christchurch Town Hall commenced in July 2015 and is now expected to re-open in 2019. A repair cost of up to \$140.6 million has been budgeted which now includes provision for space for the Christchurch Symphony Orchestra, an increase over the \$127.5 million provided for in 2016.



### Policies and objectives relating to ownership and control

Through the negotiation of an annual Statement Of Intent, (SOI) the Council establishes broad parameters for the company's operations reflecting both the public benefits which the facilities provide without inhibiting proper commercial management.

### Key performance targets

Vbase annually agrees its key financial and non-financial performance indicators with the Council. These indicators are outlined in Vbase's Statement of Intent

The Council is currently reviewing Vbase's Draft SOI in order to provide feedback. The final financial and non-financial KPIs for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

## Council Controlled Organisations Civic Building Ltd

Civic Building Ltd (CBL) is a CCTO, 100 per cent owned by the Council.

### Nature and scope of activities

CBL owns a 50 per cent interest of the Christchurch Civic Building Joint Venture with Ngāi Tahu Property (CCC-JV) Limited. The joint venture owns the Civic building in Hereford Street.

### Policies and objectives relating to ownership and control

Through a Statement of Intent, (SOI) the Council established broad parameters around the design and refurbishment milestones, and management of the financial targets.

### Key performance targets

CBL annually agrees its key financial and non-financial performance indicators with the Council. These indicators are outlined in CBL's Statement of Intent.

The Council is currently reviewing CBL's Draft SOI in order to provide feedback. The final financial and non-financial KPIs for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

## Tuam Ltd

Tuam is 100 per cent owned by the Council.

### Nature and scope of activities

This company formerly owned the old civic building and related Tuam Street properties which were sold to the CCDU during 2014. While the decision has not yet been made there is a strong possibility that Tuam will be wound up prior to June 2018.

### Key performance targets

From 1 July 2017 the company is exempt from being a Council Controlled Organisation under section 7 of the Local Government Act. The company is therefore not required to prepare a Statement of Intent. As the company is non-trading no performance indicators have been set.

Council Controlled Organisations  
**ChristchurchNZ Holdings Ltd**  
[www.christchurchnz.com](http://www.christchurchnz.com)

ChristchurchNZ Holdings Ltd (CNZL) is 100 per cent owned by Council. It is the holding company for the Council's investment in ChristchurchNZ and CRIS Ltd. ChristchurchNZ was established on 1 July 2017 from the amalgamation of Canterbury Development Corporation, Christchurch & Canterbury Convention Bureau and Christchurch & Canterbury Marketing Ltd.

#### Subsidiary and associate entities

CNZL operates to optimise the economic and social opportunities that tourism, major events, city promotion and economic development can bring to Christchurch and Canterbury. CNZL is the sole shareholder of CRIS Limited which holds the assets and long term contractual arrangements for innovation assets in the region. New Zealand Food Innovation (SI) Limited is a joint venture between CRIS Ltd and Callaghan Innovation and forms part of a national network of Food Processing Pilot Plants.

CNZL is also a joint venture partner with the Canterbury Employers' Chamber of Commerce in Canterbury Regional Business Partner Limited, a regional vehicle funded by the MBIE to drive increased capability in small to medium entities.

#### Nature and scope of activities

ChristchurchNZ is building a strong, combined approach to the delivery of the Christchurch Visitor Strategy, business growth and investment, talent attraction, international education and the city's range of high-profile events.

#### Policies and objectives relating to ownership and control

Through the negotiation of an annual Statement Of Intent, (SOI) the Council establishes broad parameters for CNZL without inhibiting proper commercial management.

#### Key Performance Targets

CNZL annually agrees its key financial and non-financial performance indicators with the Council. These indicators are outlined in CNZL's SOI.

The Council is currently reviewing ChristchurchNZ's Draft SOI in order to provide feedback. The final financial and non-financial KPIs for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

## Council Controlled Organisations

### Riccarton Bush Trust

[www.riccartonhouse.co.nz](http://www.riccartonhouse.co.nz)

Riccarton Bush Trust (RBT) manages a 6.4 hectare native bush remnant gifted to the people of Canterbury in 1914. The Trust manages Riccarton House and its 5.4 hectares of grounds including Deans Cottage, the first house built on the Canterbury Plains.

Riccarton Bush Trust was incorporated under a 1914 Act of Parliament, which was followed by a series of amendments, the most recent being the Riccarton Bush Amendment Act 2012. These give the Riccarton Bush Trust the power to negotiate with the Council for funding which contributes towards the maintenance and operation of Riccarton Bush, Riccarton House and its grounds.

The Council appoints five of the eight members on the Trust Board.

#### Nature and scope of activities

The Trust maintains and operates Riccarton Bush, Riccarton House and its grounds.

#### Policies and objectives relating to ownership and control

Through a Statement of Intent, (SOI) the Council established broad parameters reflecting the public nature of the Trust's objectives. To continue to do this the Council maintains a controlling interest in this Trust.

#### Key performance targets

Riccarton Bush Trust annually agrees its key financial and non-financial performance indicators with the Council. These indicators are outlined in Riccarton Bush Trust's SOI.

The Council is currently reviewing RBT's Draft SOI in order to provide feedback. The final financial and non-financial KPIs for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations

## Rod Donald Banks Peninsula Trust

[www.roddonaldtrust.co.nz](http://www.roddonaldtrust.co.nz)

The Rod Donald Banks Peninsula Trust (RDBT) is a charitable trust created by the Council in July 2010. The Trust was established to honour the memory of Rod Donald and his commitment to Banks Peninsula and the Trust exists for the benefit of the present and future inhabitants of the Banks Peninsula and visitors to the region. The Trust's long term vision is to restore the Banks Peninsula to its traditional status as Te Pātaka o Rākaihautū – the storehouse that nourishes. In pursuit of this vision the Trust promotes the sustainable management and conservation of the natural environment of the Banks Peninsula.

### Nature and scope of activities

The Trust recognises the community as being of critical importance to the achievement of its charitable objects and focuses its efforts on engaging with groups and projects which have similar aims. The Trust acts as a facilitator, conduit and connector to assist these groups and projects in the pursuit of their common goals. The Trust's hallmark is entrepreneurship and practical achievement, values important to Rod Donald, and it uses its funds to assist individual groups and projects to achieve goals that they cannot otherwise achieve on their own.

### Policies and objectives relating to ownership and control

Through a Statement of Intent, (SOI) the Council established broad parameters reflecting the public nature of the Trust's objectives. To continue to do this the Council maintains a controlling interest in this Trust.

### Key performance targets

RDBT agrees annually its key financial and non-financial performance indicators with the Council. These indicators are outlined in RDBT's SOI.

The Council is currently reviewing RDBT's Draft SOI in order to provide feedback. The final financial and non-financial KPIs for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

## Council Controlled Organisations Christchurch Agency for Energy Trust



Christchurch Agency for Energy Trust (CAfE) is a charitable trust established by the Council on 13 July 2010. The primary purpose of the Trust is to promote energy efficiency initiatives and the use of renewable energy in Christchurch.

### Nature and scope of activities

In order to pursue its charitable objects CAfE has committed to support the uptake of renewable energy and enhanced energy efficiency in rebuild projects.

It is currently providing the Christchurch Energy Grant Scheme, which aligns with the Climate Smart and Sustainable Energy Strategies of Council. The scheme provides a grant for plant purchase and installation for renewable energy initiatives, district energy scheme, energy efficiency measures that go well beyond the building code minimum in new and/or renovated buildings and initiatives that result in the use of electricity instead of fossil fuels.

### Policies and objectives relating to ownership and control

The Council is the settlor of CAfE. It has no plans to relinquish control of CAfE as it plays a role in the City's energy efficiency and sustainability objectives. Through the negotiation of an annual Statement of Intent, (SOI) the Council establishes broad parameters for CAfE.

Café is in the process of winding down having largely achieved its objectives.

### Key performance targets

The Council CAfE annually agrees its key financial and non-financial performance indicators with the Council. These indicators are outlined in CAfE's SOI.

The Council is currently reviewing Café's Draft SOI in order to provide feedback. The final financial and non-financial KPIs for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations  
**Transwaste Canterbury Ltd**  
[www.transwastecanterbury.co.nz](http://www.transwastecanterbury.co.nz)



Transwaste was incorporated in March 1999 with the principal purposes of selecting, consenting, developing, owning and operating a non-hazardous regional landfill in Canterbury. The landfill was opened in June 2005. Transwaste is a joint venture between local authorities in the region and Waste Management NZ Limited, with Council owning 38.9 per cent.

#### Nature and scope of activities

Transwaste is responsible for developing and operating a non-hazardous regional landfill, to at least the standard determined by regulatory authorities.

Transwaste enters into contractual arrangements to ensure provision of a haulage fleet for hauling solid waste. This must be done economically and efficiently, and in compliance with relevant consents.

Transwaste will, in due course, invest in alternatives to landfilling for solid waste disposal, should these alternatives be more environmentally sustainable and cost effective.

#### Policies and objectives relating to ownership and control

It is critical that waste management achieves not only commercial requirements, but also wider social and economic objectives. Therefore Council has a policy of maintaining, together with other local authorities in the region, an equal interest in residual waste disposal activities.

#### Key performance targets

Transwaste agrees annually its key financial and non-financial performance indicators with the Council. These indicators are outlined in Transwaste's Statement of Intent, (SOI).

The Council is currently reviewing Transwaste's Draft SOI in order to provide feedback. The final financial and non-financial KPIs for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

Council Controlled Organisations  
Central Plains Water Trust

[www.cpw.org.nz](http://www.cpw.org.nz)



The Central Plains Water Trust (CPWT) was established by the Christchurch City and Selwyn District Councils (the Settlers) to facilitate sustainable development of central Canterbury's water resource.

Resource consents were issued by the Environment Court on 25 July 2012 which allow water to be taken from the Rakaia and Waimakariri rivers for the Central Plains Water Enhancement Scheme operated by Central Plains Water Limited (CPWL).

In April 2014 the construction of Stage 1 of the scheme commenced.

#### Nature and scope of activities

To seek resource consents for the proposed Canterbury Plains Water Enhancement Scheme (now finalised and issued), and to hold these consents for the use of Central Plains Water Limited.

CPWT is actively involved in assisting with stage 1 of the Scheme, undertakes monitoring of CPWL's activities to ensure compliance with the resource consent conditions, operates a public complaints procedure, and administer the Environmental Management Fund that receives annual contributions from CPWL.

#### Policies and objectives relating to ownership and control

The Council recognises a major regional economic benefit in managing the water resource in the central Canterbury Plains, including significant employment creation. The Council, as a 50 per cent Settlor of the CPWT, hopes to mitigate the adverse effects of any proposed scheme on its own water supply.

#### Key performance targets

CPWT agrees annually its key financial and non-financial performance indicators with the Council. These indicators are outlined in CPWT's Statement of Intent, (SOI).

The Council is currently reviewing CPWT's Draft SOI in order to provide feedback. The final financial and non-financial KPIs for the years ending June 2019, 2020 and 2021 will be published in the final Long Term Plan.

## Council Controlled Organisations Gardens Event Trust

The Gardens Event Trust is a Charitable Trust established by the Council on 18 December 2008.

The Trust has been dormant since 2014 and has no retained earnings.

The primary purpose of the Trust was to raise the community's awareness of the benefits of good horticultural, floricultural and landscape construction and design practices and encourage active participation in these practices across all cultures and age groups.

### Nature and scope of activities

In order to pursue its Charitable Objects the Trust focused on the following activities:

- Fostering, promoting and increasing the knowledge of the public as to horticulture, floriculture, landscape construction, landscape design and cuisine.
- Providing support for schools of learning and establishing scholarships and prizes in areas of horticulture, floriculture, landscape design and construction.
- Promoting gardening as a leisure activity across all cultures, genders and age groups in New Zealand.
- Promoting and maintaining the health and safety of the public or any section of the public.

### Key performance targets

As the Trust is dormant no performance targets have been set.